MANDATE and LONG TERM OBJECTIVE

Reason for Being

End-State Vision

Desired Outcomes

Advise RMCs on NRM strategy policy formulation and implementation.

RMCs with capacity to improve development outcomes from natural resources.

Good governance, improved economic impact on citizens and preservation inter-generational benefits.
CENTER’S WORK PROGRAM TO DATE

Country Programs

**2014**
Guinea, ECOWAS, Congo, Comoros.

**2015 Pipeline**
Egypt, Tanzania, Mozambique, Congo, Mauritania.

Knowledge Building & Advocacy

**2014**
Extractives human development,
Revenue investment,
Local content,
Land governance,

**2015**
Water eco-tourism,
Commodity cycle,
Illicit trade,
Negotiations,
Value chain analysis.

Inter-Departmental

Simandou project,
BMGF publication,
Indaba mining convention,
REC knowledge seminars,
Negotiations,
Sector governance.

Resources Mobilization & Partnership

Korea, EU, FAPA, NTF, TSF,

Grant Application

AU Initiatives

LPI, AMV,

Joint Initiatives

BMGF, BSG/Oxford, WB/IFC, UCT, KAPSARC.
KEY STRATEGIC QUESTIONS

ORIENTATION

• How to contain the broad mandate while robust?
• How to reconcile renewables / non-renewables?
• How to avoid overlaps?
• What is the Center’s value proposition?

PROGRAM FOCUS

• Where to concentrate in the value chain?
• Which stakeholders to target RMCs (politicians, technocrats, CSO, donors, investors)?
• How to program sequence and prioritize?

BUSINESS MODEL

• How to work with existing programs?
• What is an appropriate operating structure?
• What should the Center’s internal role be?
• How should the Center be resources?
GUIDING PRINCIPLES for STRATEGIC QUESTIONS

**ORIENTATION**
- Integrated program scope,
- Program selectivity,
- Inter-dependency of the pillars,

**PROGRAM FOCUS**
- Upstream policy focus,
- Incremental growth,
- Sequential approach,
- Clear division of labour,

**BUSINESS MODEL**
- Flexible operating governance model,
- In-country/regional partnerships,
- Solution driven products,
- Virtual team/ practical tools,
- Hybrid funding model,
STRATEGIC PILLARS and JUSTIFICATION

**Integrated Resources Development**
- Long term vision/planning
- Mapping and conservation

**Good Governance**
- Regulatory and effectiveness
- Transparency and participation

**Domestic Linkages**
- Local content
- Vertical linkages

**WHY?**
- **Integrated Resources Development**
  - **Foundation for stewardship**

**WHY?**
- **Good Governance**
  - Critical success factor
  - Vehicle for stewardship
  - Intergenerational benefits

**WHY?**
- **Domestic Linkages**
  - Mechanism to unlock value
FRAMEWORK for ENGAGING CONSTITUENTS

Politicians
Overarching Vision (What and Why?)

ANRC’S CONTRIBUTION

- Evidence Led Policy,
- Consensus Driven Decisions,
- Analysis Based Decision Making,
- Investor Friendly Environment.

CSOs
- Inform,
- Consult,
- Account.

Technocrats
Implementation (How and When?)

- Partner,
- Regulate,
- Oversee.

Investors
IMPLEMENTATION PROCESS

2015

Foundation

- Programs (RMCs)
  - Resource vision
  - Resource planning
  - Governance

- Internal Capacity
  - Products
  - Experts
  - Knowledge

- Communication
  - Partners
  - Expectations

2020

Capability

- Programs ctd
  - Conservation
  - Regulatory (investors)
  - Accountability (CSOs)

Value-add

- Programs ctd
  - Value addition
  - Domestic linkages
  - Investors
BUSINESS MODEL

Integrated program structure

Solution - oriented products

Multi-dimensional

Partnership based program implementation

Innovative staffing philosophy & hybrid funding
OPERATING STRUCTURE

- RMCs
- RECs
- AU initiatives (AMV, LPI, etc.)
- CSO
- Investors

Policy, Economics and Analytics

Renewables

Non-Renewables

Knowledge Building,
Advocacy, case studies, knowledge seminars

Country Programs,
Capacity building, Technical assistance
A Hybrid Structure and an Incremental Approach

- Bank Contribution
- Multi-Donor Trust Fund
- Service Fees
- Partnerships
ADDITIONAL CONSIDERATIONS

• Order of sequencing,
• Program pace,
• Funding sources.